

Report for: **Haringey and Islington Health and Wellbeing Boards
Joint Sub-Committee**

Title: **Progress on developing place-based care and support in
Islington**

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Services

1. Describe the issue under consideration

At the last meeting of the JHWBSC, it was agreed that both boroughs would bring back updates on progress towards an integrated model of place-based support in each borough. The slides attached to this report provide that update for Islington.

2. Recommendations

That the JHWBSC note the report and slides and comment on key opportunities, challenges and priorities within the work – as well as similarities and differences and opportunities for collaboration between the two boroughs' approaches.

3. Background

Since the last meeting of the JHWBSC, Islington partners have been exploring the provision of place-based integrated services, starting with a prototype in North Islington, for an all-age, community-focused approach. We are calling this piece of work a 'localities programme'.

We will take an all age approach that recognises that people are part of families and communities and rely on all of the assets and resources in the place where they live. We will build on the existing work in many parts of the council as well as primary care in a more joined up and holistic way, recognising that health behaviours and social connections, good quality housing, good work and use of community services and assets have more impact on people's health and wellbeing than good quality clinical care.

We know that people are experts in their own lives. Providing high quality advice, support and universal services that keep people healthy, independent and able to care for themselves and their families will be at the heart of what we do. We want to support people at home and in their communities with high quality,

consistent care when needed. We will make best use of all the assets in a place, whether that be the budget, the multi-agency workforce, buildings, leisure and recreation facilities or the local voluntary and community sector offer. We will aim to co-locate and integrate the workforce where possible.

This place-based approach and integration across care pathways requires a very different way of managing resources, involving joint decision-making between health and the council, sharing estates and potentially even management and services.

The key partners involved in this work are: Camden & Islington Foundation Trust, Whittington Health, Islington CCG, Islington GP Federation and Islington Council. Within the council, a whole range of departments are involved, principally children's and adults services, housing, Public Health and employment and skills services, reflecting the breadth of contribution local government services can make to wellbeing and the wider determinants of health. We want to work closely with the voluntary sector and have already begun engagement through Voluntary Action Islington.

We are proposing to develop this work as a partnership through a co-design and prototyping approach. We will start with North Islington as a locality, then seek to move to full roll-out across the borough fairly rapidly but in a test-and-learn way that enables each locality to learn from the others and to develop its own ways of working within the overall parameters and according to the needs and priorities of the locality.

Since the last report to this Sub-Committee, we have held a number of successful co-design events, within the council (28 November), all local public sector partners (29 November) and with frontline staff from the council and NHS (20 December). These were very positive and supported us to develop the model in more detail. In addition, there have been a number of events focused on the governance we will need in order to drive forward integration across the local system, including an away day organised by the STP team for each borough.

4. Contribution to strategic outcomes

Helping residents live healthy independent lives
Making Islington the best place to grow up
A fair and inclusive local economy
A safe and cohesive borough

5. Financial implications:

A significant cost driver for the council and partner organisations is the demand for services across Adult Social Care, Children's Services, Housing and Health. A key aim of developing placed based services is to manage and reduce this demand more effectively across the system.

For future years (20/21 onwards) the council has built in significant savings within its MTFS predicated on placed based services, with their focus on prevention and early intervention, reducing demand.

If this work is successful, then the long-term impact should lead to savings for both the council and the partner organisations.

However, in the short and medium term there may be efficiency savings identified but there is also likely to be investment required to transform the offer, potential double running costs and a potential initial increase in demand in the short term.

Once placed based services has been scoped in detail the finance leads and senior teams of all organisations will need to work together to resource the programme, estimate the phasing of the savings and consider how to share any potential savings.

6. Legal Implications:

No legal implications although any proposals changing service delivery will require individual legal advice to ensure legal compliance.

7. Environmental Implications

None.

8. Resident and Equalities Implications:

The council must, in the exercise of its functions, have due regard to the need to eliminate discrimination, harassment and victimisation, and to advance equality of opportunity, and foster good relations, between those who share a relevant protected characteristic and those who do not share it (section 149 Equality Act 2010). The council has a duty to have due regard to the need to remove or minimise disadvantages, take steps to meet needs, in particular steps to take account of disabled persons' disabilities, and encourage people to participate in public life. The council must have due regard to the need to tackle prejudice and promote understanding.

This proposal should represent a significant opportunity to advance equality of opportunity and promote good relations, by improving the partnership between public sector partners and with the voluntary sector to strengthen community connectedness, health and wellbeing outcomes, and focus on the wider determinants of health, all of which are significant factors in inequality in Islington.

9. Use of Appendices

None

10. Background Papers: None

Slides : detailed overview of progress since December meeting